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RESEARCH ARTICLE Open Access

Designing an Entrepreneurial Marketing Model for Brand Life Cycle Management (Qualitative Approach)

Shahram Raeissi ¹, Maryam Rahmaty ^{2*}, Mohammad Javad Taghipurian ³, Azam Hajiaghajani ⁴

Abstract

The main problem of most companies is the short life of brands. The brand life cycle is used by many business managers and plays a very vital role in determining strategies. Considering propulsions and inhibitors that strengthen or hinder this type of marketing, entrepreneurial marketing (EM) is one of the new topics of the brand life cycle management. An accepted framework for EM and identification of effective factors for brand cycle management is not available. Therefore, the purpose of this article for solving the above mentioned problem is to design an EM model for brand life cycle management. This is how this paper contributes in this regard. The necessity of this research is the short life of brands and the waste of economic and social capital. This current research has qualitative approach and is descriptive-exploratory in data process with conceptual qualitative analysis methodology. The tool applied in this research are interviews (semi-structured) and the population of this paper includes managers, marketing and brand experts in the field of chemicals, medicine and facilities industries in Eshtehard industrial zone of Tehran, Iran. The target community have been selected by snowball sampling method. Interviews extracted data has been classified by Open, axial and selective codes and were analyzed by Maxqda software. After investigating of codes by experts and eliminating items less than critical amount of 0.62 (according to Lawche formula), finally 166 codes and 23 components as propulsion and 84 codes and 16 components as inhibitors of EM were identified and categorized for brand life cycle management. The conceptual model of this paper has been reached from the review of the research background and interviews with the experts and by the final investigations, we reached to the conclusion that propulsion and inhibitors are affecting on entrepreneurial marketing and consequently on brand life cycle management. The results of this research shows that entrepreneurial marketing is a suitable solution to manage the brand life cycle and prevent the early decline of brands.

Keywords: Entrepreneurial Marketing, Brand Life Cycle Management, Propulsion and Inhibitors of Entrepreneurial Marketing

Introduction

In 21st century's competitive markets, brands are always trying to create a favorable image of their products and services in order to create more approving attitudes in customers (Jalalzadeh & Momeni, 2024). Extending the life of brands in the contemporary era is one of the concerns of

entrepreneurial businesses. At the same time, brand rejuvenation has a positive effect on the attitudinal and behavioral loyalty of customers. It is the distribution of goods and services that leads to data and ultimately determines the individual and organizational needs of customers (Taghizade, et al.2022). In ambiguity and uncertainty environment,

^{1.} PhD candidate in Entrepreneurship, Department of Management, Chalous branch, Islamic Azad University, Chalous, Iran 2*. Assistant Professor, Department of Management, Chalous Branch, Islamic Azad University, Chalous, Iran.

⁽Corresponding author: rahmaty.maryam61@gmail.com)

^{3.} Associate Professor of Business Administration, Department of Management, Chalous branch, Islamic Azad University, Chalous, Iran.

^{4.} Assistant Professor of economy, Department of Management, Chalous Branch, Islamic Azad University, Chalous, Iran.

the evidence shows that entrepreneurial companies are more effective in managing the life cycle of their brand. One of the strategies used in this regard entrepreneurial marketing. This type of marketing, as a new strategy, is a theoretical structure to establish a connection between the concepts of marketing entrepreneurship (Mohabattalab & Rezvan. 2018). In other hand, brands have various ups and downs during their lifetime and usually decline during maturity, which many organizations ignore and lose time and practically witness the death of their brand (Nasimi, 2017). The brand decline reasons different among industries expansion of competitive markets has drawn managers' attention to this category more than ever in recent years. By reviewing all the articles and books between 2010 and 2024, We have noticed that scientific and accepted framework for identifying the propulsion and inhibitors on entrepreneurial marketing and a comprehensive model for brand life cycle management is not available and very few researches have been done about it at the national and international level, so we find the theoretical and practical gap in this field. Therefore, this research seeks to identify the propulsion and inhibitors of entrepreneurial marketing and is followed by the design of an entrepreneurial marketing model to manage the life cycle of the brand in the field of chemicals, medicine and facilities industries.

Research Literature

Entrepreneurial marketing is a key strategy to guide and determine the sustainability of businesses. In most models. and results of applying consequences entrepreneurial marketing in organizations have been effective in the form of various factors (Taghizade,et al,2022). Entrepreneurial marketing is a connecting concept between two fields of marketing and entrepreneurship. The first case is the role that marketing plays in the field of entrepreneurship and is a vital issue for entrepreneurial businesses. The second case is the role that entrepreneurship can play

in the field of marketing, innovation and creative methods that are the subject of entrepreneurship. Entrepreneurial marketing is an action that is defined as effectiveness in facing opportunity, innovation, risk and limited resources and the adaptation of marketing to business needs (Kousegharavi Safarianhamedani, 2019). traditional marketing that focuses on the customer, entrepreneurial marketing equally focused on both the customer and the entrepreneur and is influenced by the values personal characteristics entrepreneur. Entrepreneurial and traditional marketing differ from each other in different aspects such as the approach toward the decision-making basis, and the attitude towards risk. the external unforeseen environment and the possibilities. In contemporary times, there is no single international consensus regarding the number and content of entrepreneurial marketing dimensions (Jaberi, et al, 2018). The proposed dimensions of entrepreneurial marketing are not independent and have on each other, while dimensions or strategies of entrepreneurial marketing are different from its mix marketing. On the other hand, brands as the main capital of organizations, like living organisms, have beginnings and growth and decline periods and finally death. The reasons for the decline of the brand are very complex and the expansion of competitive markets has drawn the attention of managers to this category more than before (Haig, 2005). Rejuvenation is a way to prevent this decline. Brand rejuvenation is adding value to an existing brand by improving product features and its current image. Therefore, one of the effective strategies to prevent death and change of direction, or in other words to manage the life cycle of the brand, is entrepreneurial marketing (Aghaei,et al, 2021).

Research Background

There has not been a direct study on the presentation of the entrepreneurial marketing model for managing the life cycle of brands

by now, but similar domestic international studies can be mentioned in this field. Yun Hong et al., (2024) expressed that while many aspects of entrepreneurial marketing fundamentals remain important, distinct factors influence entrepreneurial marketing and decision-making on the online marketplace. The online framework of entrepreneurial marketing can be visualized trend-oriented, data-oriented, entrepreneur-oriented and innovativeoriented. It has stated that a greater understanding of the concept entrepreneurial marketing and the impact of dimensions on the company's performance is one of the concerns of many companies, who finally found that the overall performance of companies has a positive effect on the various dimensions of entrepreneurial marketing. This research states that the increasing use of CRM² in companies is one of the pillars of technological and social changes entrepreneurship, which is a clear example of how big data can be useful for society. Feng Wei and Yi Zhang (2021) investigated how the stages of the product life cycle, charismatic leadership, environmental performance and product life cycle affect production. After examining relationships and collecting information in SME,³ it was concluded that the charismatic leadership of organizations helps to advance and improve environmental performance and sustainable development by exchanging shareholders, opinions between ultimately environmental performance improves and economic performance will also be improved to maintain sustainability. Olovasanmiwadgi (2016) in his paper stated, by focusing on application of the product life cycle as a factor determining the strategies of SME in emerging economics, analyzes the relationship between the product life cycle and entrepreneurial marketing decisions, considering the background of the old products and early failure of startups. This the importance emphasizes theoretical and practical knowledge of the

concept of product life cycle entrepreneurial marketing activities and also studies benefits such as effective product planning and cost advantage over life cycle stages for young entrepreneurs in emerging countries. Zahra Kazemi et al., (2024) states that startups play an important role in the growth and development of societies in today's world. Startups makes ideas creation, entrepreneurship, industry growth, new diverse businesses and innovative technologies. It is a turning point in the economy that has opened a new window for developed and developing countries so that they can get more benefits from the development in the field of knowledge-based economy. Therefore, in order to help surviving of start-up companies in the dynamic business environment, they need to have key marketing capabilities in the model that fits their life cycle. Startups can use this model as a scientific tool to make decisions and to solve their problems and to use the marketing capabilities in dynamic business environment. So they get to know the important marketing capabilities in different stages, strengthen these capabilities and add them to their previous capabilities. Samiya Abash Loui Aghdam et al., (2024) stated that due to the fact that social network marketing communication has created a new and profound transformation in businesses, retailers should take care of their customers and attract new customers through the introduction and advertising of their products. Pahlavani et al., (2024), suggests that arrangements be made based on knowledge and communication information, innovations to promote the branding of consumer goods with a social responsibility approach. Hossein Mohammadi et al., (2023) states that a suitable marketing strategy is necessary to increase sales and profitability at different stages of the product life cycle. The results showed that the variables of manager's experience, education, product competitiveness, reputation of the brand and

² Customer Relationship Management

³ Small and Medium-sized Enterprise

market share, had a significant impact on the chosen strategy in different stages of the product life cycle. Therefore, the profitability of a company in the market can be improved by implementing a marketing strategy based on the type of product and in relation to the specific stages of the product life cycle. Masood Taghizadeh et al., (2023) states that providing services to customers can be an effective factor in the country's economic growth. Considering the importance of industries and increasing competitiveness among them, entrepreneurial marketing plays important role in achieving organizational goals and obtaining the most profitability. The results show that the entrepreneurial marketing model in these industries consists of three categories of contextual, causal, and environmental factors and dimensions, including creativity, risktaking, innovation, market-orientation, and opportunism. The results showed that all factors are effective in entrepreneurial marketing in service and general industries.

Research Methodology

According to the purpose of the research, it is a Descriptive-Exploratory type. In order to

achieve the goals, qualitative content analysis was used. Qualitative content analysis can be method research for the interpretation of the content of textual data through the processes of systematic classification, coding and schematization or design of well-known patterns (Hsiu-Fang & Shannon, 2005). In the content analysis method, by using the analysis of linguistic messages, it is possible to discover meanings, priorities, attitudes, methods understanding and organization (Wilkininhibitor & Birmingham, 2003). The statistical population of the current study includes managers and marketing experts in the fields of medicine, chemical, food and facilities industries. In order to extract the codes using the theoretical sampling method until theoretical saturation was reached, a of ten in-depth semi-structured total interviews were conducted in order to extract the model and components of entrepreneurial marketing propulsion and inhibitors. Qualitative content analysis has been used in this research. The key questions of these interviews are listed in table I and details of the interviewees are shown in table 2.

Table 1. List of Interview Questions

- 1. What is the marketing model in your business?
- 2. What stage is your brand in according to the brand life cycle?
- 3. What steps have you taken to rejuvenate your brand during its declining phase?
- 4. If you have saved your brand from death, what has been your solution?
- 5. What are the propulsions of your business marketing?
- 6. What are the inhibitors of your business?
- 7. Are these factors effective in managing the life cycle of your brand?
- 8. Have you made any decisions to change this cycle?
- 9. Do you have any experience with the decline of your brand?
- 10. What decisions have you made to help grow your brand?
- 11. Have you experienced the death of your brand?
- 12. How do you use entrepreneurial marketing to obtain marketing opportunities?

Table 2. *Details of the interviewees*

| | name, | born, | experience | education | Job position | Field of activity |
|----|-------|-------|------------|--------------------------|---------------------|-------------------------------------|
| 1 | M.Z | 1963 | 25 | Management PhD. | CEO | Foods Production |
| 2 | B.D | 1971 | 20 | Doctor | CEO | Medical Appliance |
| 3 | R.M | 1974 | 20 | Veterinarian | Business manager | Vaccines importer |
| 4 | M.B | 1970 | 22 | Civil Eng. | Managing Director | Construction projects |
| 5 | H.K | 1981 | 17 | Chemical Eng. | Business manager | Industrial Resin Manufacturer |
| 6 | A.M | 1974 | 20 | agricultural engineering | Managing director. | Distributer of rubber products |
| 7 | R.Z | 1983 | 15 | Business Management | Business manager | Producer of cast iron boilers |
| 8 | H.R | 1976 | 20 | Electronic Eng. | CEO | Producer of Electrical Equipment |
| 9 | M. R | 1975 | 23 | Polymer Eng. | Managing Director | Manufacture of Engineered Material |
| 10 | P. h | 1974 | 25 | Chemical Eng. | Managing Director | Importer of Chemical Materials |

Research Findings

This research has been conducted by using the method of content analysis and in-depth semi-structured interviews with managers and marketing experts and brand specialists in the medical, chemicals, food and facilities and utility industries and consequently by implementing the interviews and coding all the sentences and revisions several times and reviewing the codes by experts and scoring (CVR) according to Lawshe method,

removing options less than the critical limit (0.62), we found 164 indicators of entrepreneurial marketing propulsion for brand life cycle management that identified in 23 components. On the other hand, 84 indicators of entrepreneurial marketing inhibitors were identified in 16 components in order to manage the brand life cycle. Coding are shown in tables 3 and 4, and the main components are shown in charts I to 3.

Table 3. *Open and axial coding of entrepreneurial marketing propulsion.*

| Selective codes | Axial codes | | |
|-------------------------------|--|--|--|
| | 1- Correct understanding of customer needs | | |
| 1 Entrangan assist Dancarties | 2- Exercise in understanding | | |
| 1- Entrepreneurial Perception | 3- Knowing reality and truth | | |
| | 4- Investing in the customer's mind | | |
| | 5- Recognizing consumer perception | | |
| 2- Consumer Perception | 6- Changing consumer perception | | |
| _ | 7- Improving consumer understanding | | |
| | 8- Wide public relations | | |
| 3- Pyramidal Communication | 9- Continuous communication | | |
| - | 10- Effective communication | | |
| | 11- Education | | |
| | 12- Presence in specialized markets | | |
| 4- Knowledge Creation | 13- Training for customers in deprived areas | | |
| | 14- Training by the main company | | |
| | 15- Production of educational contents | | |

| Selective codes | Axial codes | | |
|-----------------------------|--|--|--|
| | 16- Localization of educational content | | |
| | 17- Implication of practical skills | | |
| | 18- Training during the sales process | | |
| | 19- Transferring experience to the customer | | |
| | 20- Participating in conferences and seminars | | |
| | 21- Accompanying industry experts | | |
| | 22- Practical indirect training | | |
| | 23- Market segmentation | | |
| | 24- Proper knowledge of the market | | |
| 5- Market-Oriented | 25- Understanding of the current market situation | | |
| Warner Strenden | 26- Monitoring new markets | | |
| | 27- Inspection of products | | |
| | 28- Evaluating the performance of the marketing team | | |
| | 29- Creating a competitive advantage | | |
| | 30- Recognition of competitors | | |
| 6- Market-Oriented | 31- Respect for veterans | | |
| | 32- Learning from market experts | | |
| | 33- Communication with market intermediaries | | |
| | 34- Policy of managers | | |
| | 35- Managers' vision horizon | | |
| | 36- The productive thinking of the founders | | |
| | 37- Recognition the capacity of managers | | |
| 7- Entrepreneurial Insight | 38- Improving the visibility of employees | | |
| | 39- Using flexible policies | | |
| | 40- Recognition the real needs of customers | | |
| | 41- Recognition the real size of the market | | |
| | 42- Using sponsors | | |
| | 43- Using creative techniques | | |
| 8- Creative Advertising | 44- Advertising targeting | | |
| | 45- Systematic advertisements | | |
| | 46- Continuous brand analysis | | |
| | 47- Analysis of the current market situation | | |
| | 48- Analysis of competitors and customers | | |
| | 49- Product analysis design | | |
| | 50- Continuous follow-up of customer feedback | | |
| | 51- Recognition the position of the organization | | |
| | 52- Designing a market map | | |
| | 53- Recognition the position of the product | | |
| | 54- Finding product and brand complications | | |
| 9- Entrepreneurial Analysis | 55- Monitoring hidden factors in the market | | |
| 2 Entrepreneurar i maryons | 56- Movement in attractive markets | | |
| | 57- Avoiding marginal markets | | |
| | 58- Responding to customers' verbal comments | | |
| | 59- Incidental pursuits | | |
| | 60- Risk and opportunity management | | |
| | 61- Revision of the organization's processes | | |
| | 62- Analyses personnel performance | | |
| | 63- Evaluation of best-selling brands | | |
| | 64- Analysis of market blind spots | | |
| | 65- Innovation in quality | | |
| 10- Schumpeter Destruction | 66- Innovation in production | | |
| | 67- Creative localization | | |
| | | | |
| | 68- Recognizing hidden needs | | |
| 11 - Schumneter Destruction | 69- Creative negotiations | | |
| 11- Schumpeter Destruction | 70- Providing creative promotions | | |
| | 71- Discovery of opportunity windows | | |
| | 72- Creation of new marketing methods | | |
| | 73- Innovative improvement of personnel motivation | | |

| Selective codes | Axial codes | | |
|----------------------------------|---|--|--|
| | 74- Creative research and development | | |
| | 75- Changes in packaging | | |
| | 76- Change in distribution of products | | |
| | 77- Distribution of information required by the custome | | |
| | 78- Intelligent distribution in times of scarcity | | |
| 12- Creative Promotions | 79- Creating a smart distribution chain | | |
| | 80- Flexible distribution management | | |
| | 81- Supply during holidays | | |
| | 82- Creative product supply | | |
| | 83- Creating flexible payment terms | | |
| | 84- Recognition the promotions intended | | |
| | 85- Commitment to the quality of expression | | |
| | 86- Commitment to agreed quality | | |
| | 87- Commitment to of continuous quality improvement | | |
| | 88- Influencing of the national standard | | |
| | 89- Carrying out slogans of the organization | | |
| 13- Quality Red Line | 90- Independent and powerful quality control | | |
| | 91- Real after-sales service | | |
| | 92- Quality change with customer comments | | |
| | 93- Preparation of the best raw materials | | |
| | 94- Monitoring the quality of products | | |
| | 95- Revision of quality assurance processes | | |
| | 96- systematic design of processes | | |
| | 97- Designing new marketing systems | | |
| 14 Caretannia Thinlein | 98- Establishing ISO9001 | | |
| 14- Systemic Thinking | 99- Systematic sales system | | |
| | 100- CRM deployment | | |
| | 101- Using system tools | | |
| | 102- Production of categorized products | | |
| | 103- Offering various products | | |
| | 104- Production of by-products of profit | | |
| 15- Variety of Product Portfolio | 105- Production of single products | | |
| | 106- Quantitative and qualitative development | | |
| | | | |
| 16- Variety of Product Portfolio | 107- Provision of special ancillary services | | |
| , | 108- Production according to the capacity | | |
| | 109- Specialized outsourcing | | |
| | 110- Increasing the intensity of production and sales | | |
| 17 Degired Davidenment | 111- Technical development of products | | |
| 17- Desired Development | 112- Creating infrastructure for development | | |
| | 113- Simulating reference products | | |
| | 114- Domestic production of imported products | | |
| | 115- Turning threats into opportunities | | |
| | 116- Aligning with global policies | | |
| 18- Constructive Opportunity | 117- Using international laws | | |
| | 118- Continuous and constructive changes | | |
| | 119- Government oriented production policies | | |
| | 120- Laws approved by the legislature | | |
| | 121- Financial policies of the axial bank | | |
| 19- Entrepreneurial | - | | |
| Government | 122- Incentive policies of the ministry | | |
| | 123- Support of knowledge bases | | |
| | 124- These are useful executive letters | | |
| | 125- Production subsidies | | |
| | 126- Creating a specific competitive advantage | | |
| 20- Constructive Competition | 127- Creating a pricing system | | |
| | 128- Contingent flexibility in selling price | | |
| 21 Investment Dantfalia | 129- Investment in parallel markets | | |
| 21- Investment Portfolio | 130- Entering the new markets of profitable | | |

| Selective codes | Axial codes | |
|---------------------------------|--|--|
| | 131- Creation of vertical and horizontal markets | |
| | 132- Entry into global markets | |
| | 133- Genetic factors | |
| | 134- Behavioral stability | |
| | 135- Attitude towards the growth of the senior manager | |
| 22- Entrepreneurial Personality | 136- Entrepreneur's risk tolerance | |
| | 137- Belief in leading the senior manager | |
| | 138- Humble character | |
| | 139- Creative character | |
| | 140- Presenting products with modern technology | |
| | 141- Making products with approved technology | |
| 22 4 411 75 1 1 | 142- Technological production process | |
| 23- Acceptable Technology | 143- Quality localization | |
| | 144- Comprehensive defense of the quality provided | |
| | 145- Producing products with competitive quality | |
| | 146- Providing classified products | |
| 24- Acceptable Technology | 147- Creating a flexible technology system | |
| | 148- Innovative policies of the organization | |
| | 149- Internal creative policies of the organization | |
| 25- Creative Mission-Oriented | 150- Compliance with legal and legal issues | |
| 23- Cleative Mission-Offended | 151- Belief in customer-centered health | |
| | 152- Honoring the loyalty of customers | |
| | 153- Increasing brand power | |
| | 154- Improving brand reputation | |
| | 155-Brand Durability | |
| | 156- Continuous improvement of brand reputation | |
| 26- The Miracle of the Brand | 157- Familiarity with all angles of the brand | |
| | 158- Respecting the trust of customers | |
| | 159- Creating an effective brand | |
| | 160- Creating a leading brand | |
| | 161- Proper budgeting | |
| | 162- Use of bank facilities | |
| 27- Financial Genius | 163- Creative financial management | |
| : | 164- Adequate attraction of capital | |

Table 4. *Open and axial coding of entrepreneurial marketing inhibitors*

| | Selective codes | Axial codes |
|---|-----------------|--|
| 1 | Fake standards | 1- Weakness of regulatory institutions |
| 1 | rake standards | 2- Old and ineffective reference standards |
| | | 3- critical situation of the domestic market |
| | | 4- Lack of accurate knowledge of competitors |
| | | 5- Disproportionate product distribution |
| | | 6- Weakness in the marketing system |
| | | 7- Basket of disproportionate products |
| 2 | Anti-Market | 8- Disproportionate promotions for customers |
| | | 9- Distance from the customer |
| | | 10- Lack of real knowledge of the customer |
| | | 11- Wrong choice of target market |
| | | 12- Not using marketing techniques |
| | | 13- Adoption of domestic unstable policies |
| 3 | Anti-Market | 14- Production inconsistent with the request |
| 3 | Ami-walket | 15- Being unavailable to the customer |
| 4 | Drop Budget | 16- Lack of liquidity |
| 4 | Drop Budget | 17- Insufficient fixed and circulating capital |

| | Selective codes | Axial codes |
|-----|--------------------|--|
| | | 18- Inability to fulfill financial obligations |
| | | 19- damage to the organization's reputation |
| 5 | Breach of Contract | 20- Lack of initial obligations |
| 5 | Breach of Contract | 21- Non commitment to implementation plans |
| | | 22- Lack of commitment to primary goals |
| | | 23- Infeasibility of production and sales |
| 6 | Bubble Analysis | 24- Gradual and imperceptible destruction |
| | • | 25- Lack of analysis of the market and competitors |
| | | 26- Inefficiency of organization analysis tool 27- Unreasonable change of strategies |
| | Destructive | 28- Resistance against global changes |
| 7 | Changes | 29- Making wrong managerial decisions |
| | 8 | 30- Determining incorrect positions in crises |
| | | 31- Unwillingness to improve knowledge |
| | | 32- Lack of teaching new skills |
| 8 | Outdated Thinking | 33- Failure to implement constructive programs |
| | | 34- Failure to implement creative changes |
| | | 35- Seniority of decision making managers |
| | | 36- Not understanding the situation in the market 37- Mismatch of skills with job position |
| | | 38- Failure to pay attention to subtle changes |
| | Illusion of | 39- Failure to pay attention to feedback |
| 9 | Awareness | 40- Failure to pay attention to real potentials |
| | | 41- Lack of recognition of real capacities |
| | | 42- Lack of understanding of the target market |
| | | 43- Lack of accurate knowledge of products |
| | | 44- Lack of energy for production |
| | | 45- Disproportionate production space |
| | Factory Illusion | 46- Variety of raw materials for production 47- Failure to employ skilled manpower |
| 10 | | 48- Limitations of production infrastructure |
| | | 49- Lack of production raw materials |
| | | 50- worn lines of the production line |
| | | 51- Inability to produce according to the request |
| 11 | External Threats | 52- Widespread epidemic diseases |
| | Emerican Timeans | 53- Unexpected natural factors |
| 12 | External Threats | 54- New international laws 55- Global sanctions |
| 12 | External Inreats | 56- Global political changes |
| | | 57- Anti productive judicial laws |
| | | 58- Non transparent tax and insurance laws |
| | | 59- Complicated customs rules |
| | | 60- Contradictory currency policy of the bank |
| 13 | Self-Sanction | 61- Government monopolies |
| 13 | Self Sanction | 62- Laws against the production of the legislator |
| | | 63- Contradictory strategies of devastation |
| | | 64- Disproportionate policies of the Ministries |
| | | 65- Many government policies 66- Dummy companies |
| | | 67- competitive prices |
| 1.4 | Non Destructive | 68- The pressure of new competitors |
| 14 | Competition | 69- Decreasing consumer purchasing power |
| | | 70- Decreasing the organization's profit margin |
| 15 | Lack of Quality | 71- Low quality production |
| 1 3 | Commitment | 72- Increasing guess and error productions |
| | Г. 4 | 73- Managers' limited horizons |
| 16 | Entrepreneurs | 74- Managers not focusing on the main core |
| | Personality | 75- Job diversification 76- Inability to discover opportunities |
| | | 70 maonity to discover opportunities |

| | Selective codes | Axial codes |
|----|-----------------|---|
| | | 77- Weak personality type of managers |
| | | 78- Lack of decisiveness in decision making |
| | | 79- Managers' lack of risk taking |
| | | 80- Failure to comply with legal and requirements |
| | | 81- Inability to face challenges |
| 17 | Lawlessness | 82- Lack of brand registration and |
| | | 83- Unsatisfied employee |
| | | 84- Nonstandard departure of personality |

The conceptual model

The conceptual model of the research resulting from the review of the background of the research and interview with the experts and the final investigations, we reached to the conclusion that propulsion and inhibitors are affecting on entrepreneurial marketing and consequently on brand life cycle management. As a result, the research model is shown in chart I and 1 the factors affecting propulsions and inhibitors of entrepreneurial marketing are shown in charts 2 and 3.

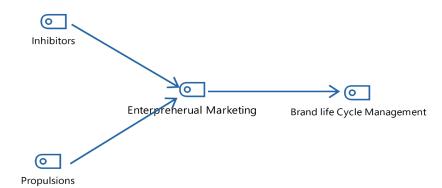


Chart 1. The Conceptual Model

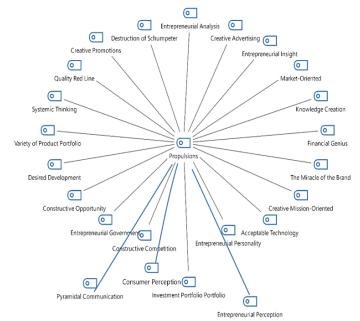


Chart 2. The Agents of Entrepreneurial Marketing Propulsions

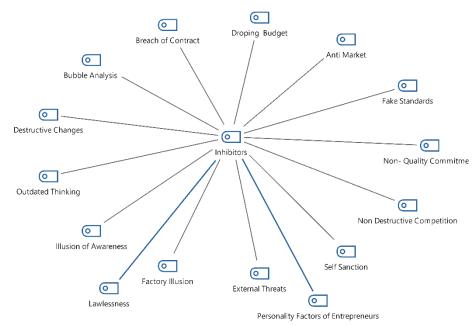


Chart 3. The Agents of Entrepreneurial Marketing Inhibitors

Results and Discussion

After the final review, the results show that the effective propulsions of marketing in the direction of brand life cycle management are entrepreneurial perception, real understanding of consumer needs, and understanding practice in perception problems, differentiation in recognizing reality and truth, and investigation in the minds of customers. Understanding the consumer's perception as a very vital issue in the dominance of the consumer's perception in entrepreneurial marketing plays important role. Entrepreneurial marketers, with extensive, continuous and effective communication and by using training, presence in specialized markets, serving customers in deprived areas, training by parent companies, production of training content, localization of training, transfer of user information, training during sales, transfer experience, participation conferences and accompanying experts and indirect training always seek to create knowledge, which acts as an effective factor in marketing and changing the life cycle of the brand. The term market-oriented is a equivalent to entrepreneurship marketers. Entrepreneurs must always have a

correct understanding of the market situation by segmented and accurate knowledge, while carefully monitoring the product and new markets and constantly monitoring the marketing personality and distinguishing themselves with exclusive market techniques. They consider the competitors' activities while communicating with the seniors of the market. Entrepreneurial marketing as a type of insight is dependent on the policy, vision and main approach of the funders, which is followed by the promotion and increase of capacity. Meanwhile, by implementing flexible policies, it is possible to understand the market correctly and capacity accordingly. improve its Entrepreneurial attitude, advertising has been removed from the organization's cost and is a kind of investment to maintain and promote the brand, provided that it uses creative ideas. The use of sponsors leads the organization to effective. systematic and intelligent advertising. Growth always follows analysis, so in order to prevent brand decline, entrepreneurial marketers should always analyze themselves, organization and the market. Analysis takes place with a correct understanding of the product position, customer feedback, profit and loss analysis,

brand life, and hidden factors, recognition of profitable markets. elimination troublesome markets, risk and opportunity management, evaluation of personality performance, evaluation of mature brands, analysis of market blind spots Entrepreneurship is synonymous with the innovation. Innovation in quality, manufacturing methods. customer recognition, negotiations, service delivery, marketing methods and realization and development, these are among the most important things that lead marketers towards entrepreneurship and ultimately brand life cycle management. The types of promotions offered to customers have changed recently, therefore organizations should look for packaging, intelligent changes in distribution, timely and creative supply so should design their promotions according to market needs. Organizations must have a quality standard (red line). The commitment to the company basic slogans are among the basic principles of every organization. Entrepreneurial companies continuously increase quality and upgrade their product standards measures by strong quality control (QC) products, after-sales services and reviewing processes frequently. Ensuring quality and providing standard raw materials and must remain loyal to their original covenant with the customer. Entrepreneurs always think must systematically by designing new marketing processes and systems, establishing various ISO⁴ systems, and using tools such as CRM. And this attitude will consequently lead to brand rejuvenation. Marketers are more successful in companies that have a diversified product portfolio, producing classified products, providing effective services, producing profitable side products, creating creative products and developing and qualitative quantitative products, providing special side services. According to the capacity of the organization, they always the entrepreneurial marketers to promote the brand. Optimum development is

one of the necessities of today's society and organizations should look for specialized outsourcing, increase production and sales capacity and technical development of products. They must develop psychological infrastructure of the organization, technical simulation and move towards localization and production in order to maintain and promote their brand. Entrepreneurs should produce imported products step by step and reduce their overhead costs. Organizations are not isolated from the society and are always exposed to changes in policies and laws at the macro and micro level so entrepreneurs can take advantage of present and future opportunities and avoid threats. In addition to external threats. entrepreneurial governments support them with production-oriented policies, flexible laws and incentive regulations. Organizations must have an attractive competitive advantage and operate with flexible prices in the markets and always compete and be constructive. In today's turbulent environment, organizations must make many investments and discover new and unknown markets and make various investments while using export markets. Along with all the factors affecting marketing, the psychological factors of the entrepreneur have tremendous effects on the organization. Genetic factors, behavioral stability, risk taking, desire for power and being a leader are some of the factors that the policy of organizations depends on. The technology provided by the organization should be in accordance with modern technology, transparent, competitive, defensible, flexible and suitable for the market. These factors are rooted in the main mission of the organization. Keeping and maintaining a brand is as difficult as creating it. Customer loyalty, power, reputation, credibility of the brands, internal policies of managers and believing in the principle of customer health, should be among of main missions of an entrepreneurial organization. The last word is that by using the propulsions

⁴ International Standard Organization

and staying away from entrepreneurial marketing inhibitors, it is possible to solve the basic problem of the organization which is the early death of the brand and create a new opportunity in the organization and increase the life of the brand and in some cases with cycle management Change the direction of the brand life, the downward slope.

Limitations and Managerial Suggestions

It seems that the research is sufficient and has achieved its goals but we have faced some limitations in this research such as the lack of full disclosure of information by experts about their brands, the lack of careful analysis of the owners of brands that were declining, and the lack of simultaneous access to marketers and the main owners of businesses .Regarding the entrepreneurial marketing model and the identification of the propulsion and inhibitors of entrepreneurial marketing of the brand life cycle in its different stages, it is suggested that specifically conduct researchers their research in five stages of the brand life cycle. Besides, it is possible to check these factors in service brands and benefit from the extended community of experts.

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